Vodafone Spain results
Full-year 2026

June 16th, 2026

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Revenue growth and strong cash flow generation

Q4 26 [1]	FY 26 [1]
Broadband lines +2k	**Broadband lines** +29k
Mobile contract lines +30k	**Mobile contract lines** +128k
Revenue €915 mn (+2.0% yoy)	**Revenue** €3,628 mn (+0.0% yoy)
EBITDA €505 mn (+18% yoy)	**EBITDA** €1,865 mn (+10% yoy)
EBITDAaL €363 mn (+16% yoy)	**EBITDAaL** €1,341 mn (+7% yoy)
Cash Flow [2] €176 mn (+31% yoy)	**Cash Flow [2]** €763 mn (+22% yoy)

Highlights

Customer growth:

- Sixth consecutive quarter of positive FBB and contract mobile net adds
- Contract net adds deliver strongest FY growth in the last five years

Revenue growth:

- Q4 26 revenue growth +2.0% yoy, second consecutive quarter of growth
- Revenue stabilisation achieved in FY 26

Cost efficiencies continue to drive cash flow growth:

- Continued business transformation across the organisation
- EBITDAaL margin reaches 40% for the first time in Q4 26
- Cash Flow margin expands to 21% in FY 26 (vs 17% in FY 25)

New capital structure and strong shareholder remuneration:

- FibreCos completed and €1.8bn of upfront proceeds received
- 69% [3] share reduction and €1.6bn returned to shareholders
- Long-term capital allocation policy to be announced later this year

(1): Operational and financial KPIs do not include Finetwork.
(2): Cash Flow refers to EBITDAaL – Capex.
(3): 70% including the 10mn shares acquired to date through the €200mn share buyback programme.

Customer base continues to grow

Commercial initiatives enhance the customer proposition...

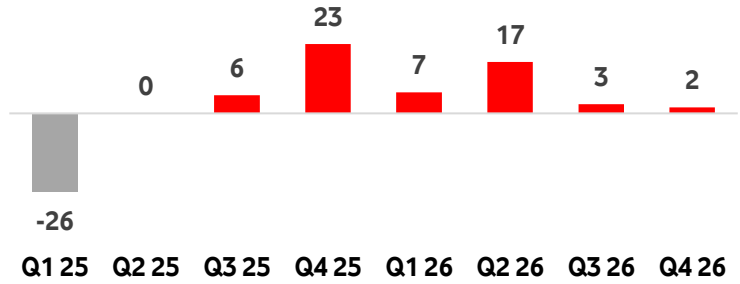
- ✓ Continued focus on convergent customers
- ✓ Increased use of handsets to promote customer loyalty
- ✓ Enhanced Lowi brand with TV and handsets
- ✓ New advertising campaigns in the Vodafone and Lowi brands

... and drive customer growth trends...

- ✓ Broadband lines +58k since Zegona acquisition
- ✓ Contract mobile lines +154k since Zegona acquisition
- ✓ Prepaid net adds on a positive trend despite seasonality
- ✓ Another quarter of positive customer net adds

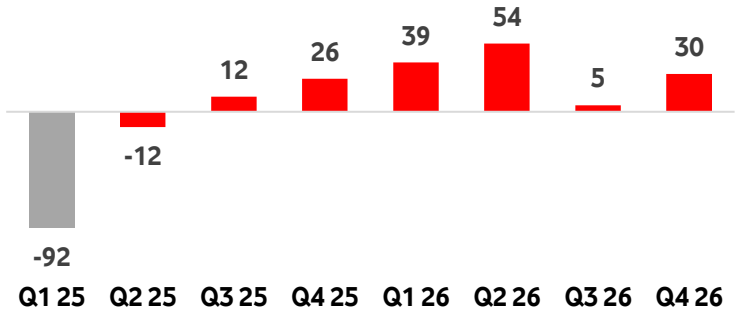
Broadband lines (1)

Net adds 000s



Contract mobile lines (1)

Net adds 000s

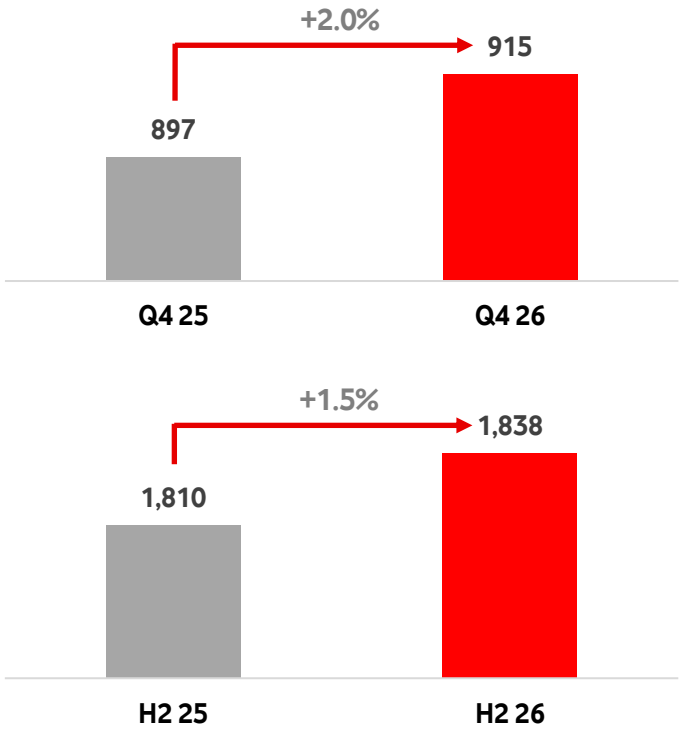


(1): Numbers excluding Finetwork in all quarters for comparative purposes; Zegona closed the acquisition of Vodafone Spain on May 31st, 2024. 9M to March is considered as the period Zegona managed Vodafone Spain during FY25 for illustrative purposes.

Revenue growth

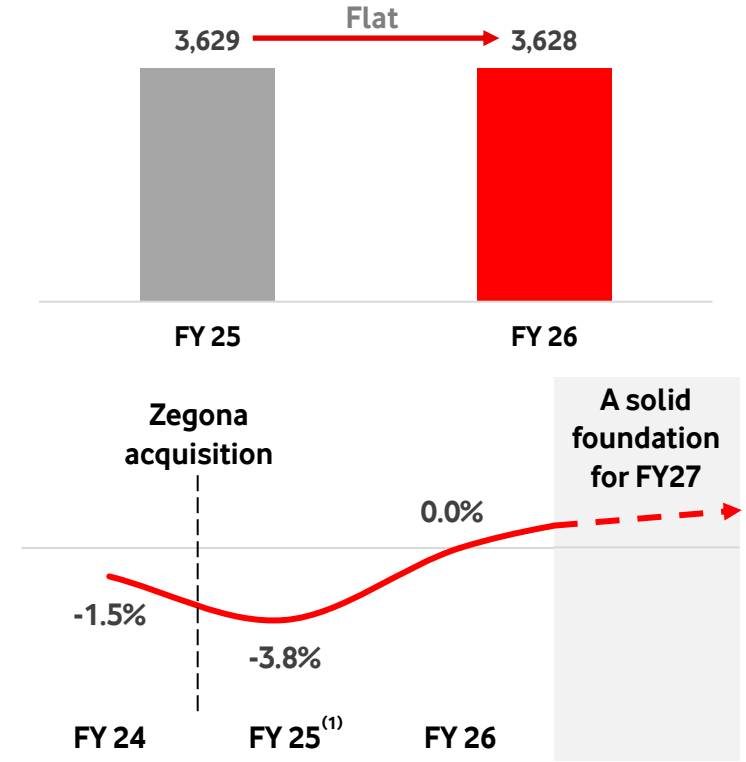
Revenues

€mn



Revenues

yoy growth %

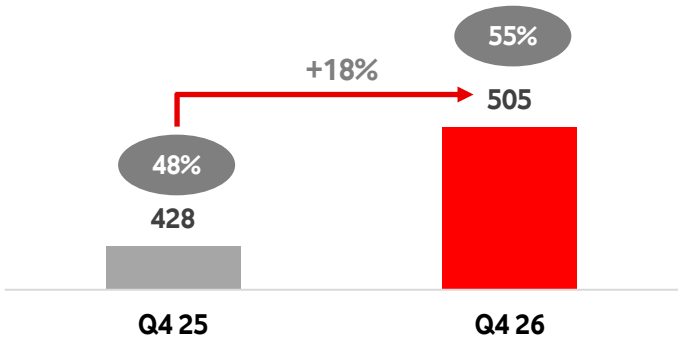


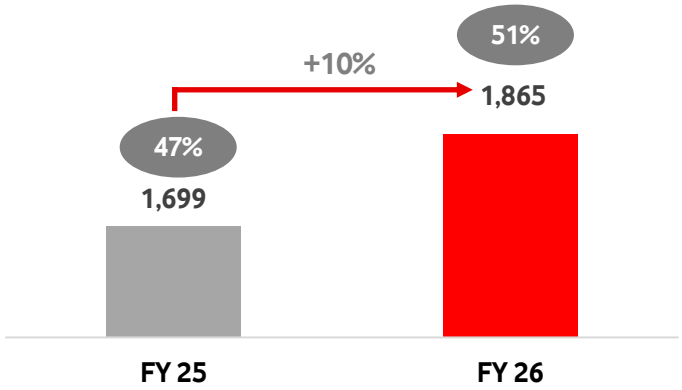
(1): Growth excluding Finetwork in FY25 for comparative purposes; Zegona closed the acquisition of Vodafone Spain on May 31st, 2024.

Cost reduction initiatives continue to drive margin expansion

EBITDA

€mn

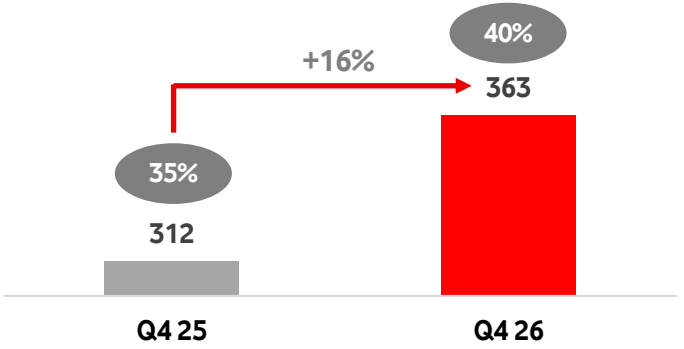


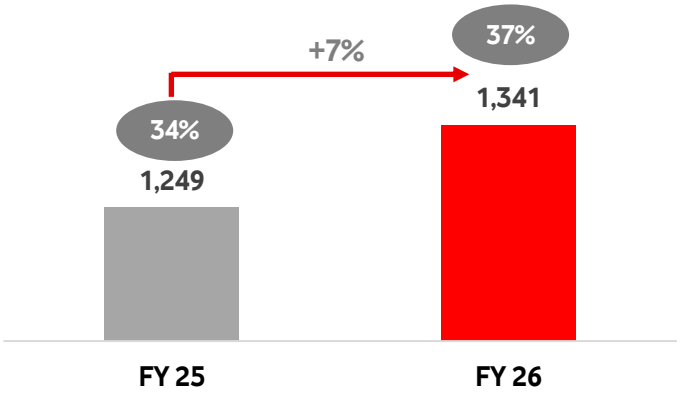


: Margin over revenues

EBITDAaL

€mn

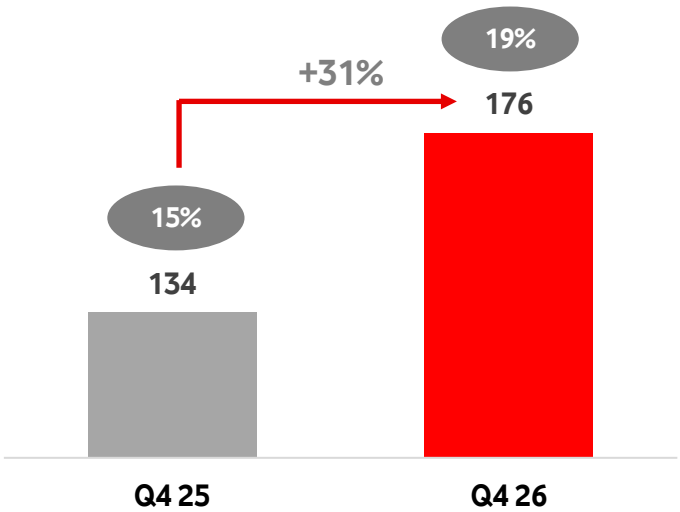




Operating cash flow continues to grow at double digit

Cash flow (EBITDAaL – Capex)

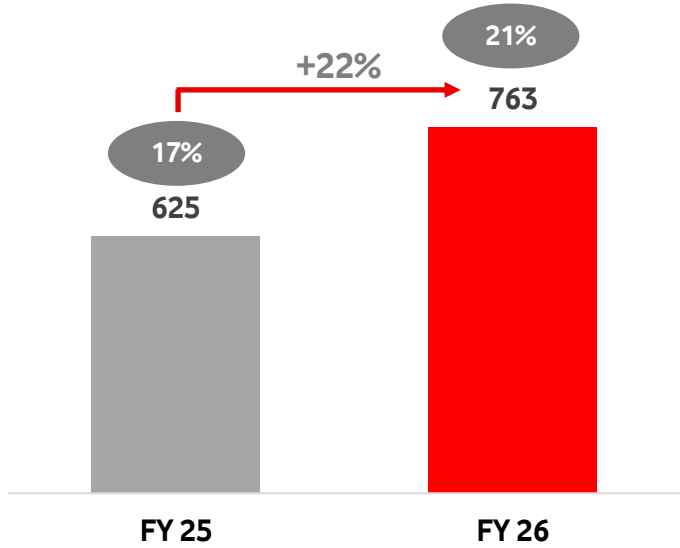
€mn



: Margin over revenues

Cash flow (EBITDAaL – Capex)

€mn



Levered FCF powered by cash flow growth and declining interest costs

Levered FCF growth potential

Significant increase in operating cash flow

- +22% yoy increase to €763mn in FY 26
- Cash flow margin at 21% in FY 26 (vs 17% in FY 25)

Neutral working capital

- Payment terms a key element of contract renegotiations
- Enterprise sales collections an important focus

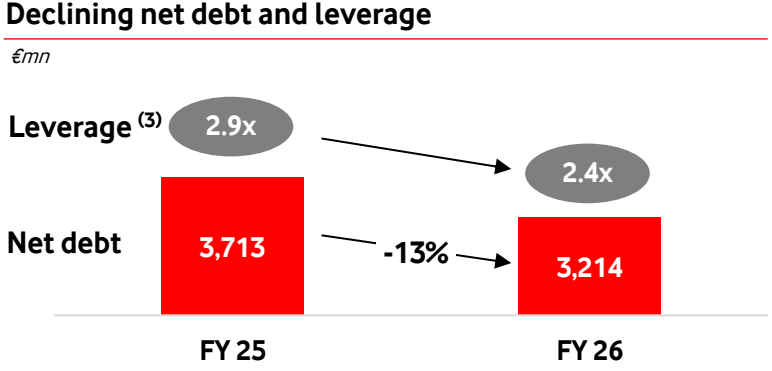
Declining interest costs

- €200mn of debt repaid with FibreCos proceeds
- TLB cost down to E + 225bp (1), lowest priced telco TLB in Europe
- c€50mn pa further savings as bonds become callable (2)

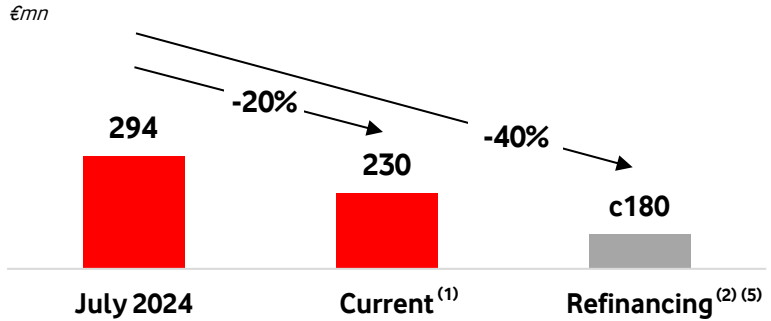
Limited cash tax

- The company does not currently pay corporate tax
- >€5bn of historic net operating losses

Declining net debt and leverage



Declining interest costs (4)



(1): TLB margin down to 225bp via January 26 repricing.
(2): €2.1bn of Senior EUR and USD Notes become callable from July 26. Potential to refinance EUR and USD senior notes at market prices.
(3): Net Debt / last two quarters annualised EBITDAaL.
(4): Cost of debt is shown annualised. Cost of debt includes debt interest minus interest on cash.
(5): Assumes no change in gross debt amount of €3.7bn. Assumes refinancing of bonds at current market rates.

FibreCos deliver significant value creation

MasOrange FibreCo

premium fiber

Completed	Dec. 2025
Financial investor	GIC
Upfront proceeds	€1.4bn

Telefónica FibreCo

fiberpass

Completed	Mar. 2026
Financial investor	AXA Investment Managers
Upfront proceeds	€0.4bn

16mn households passed future-proof 100% FTTH network

€1.6bn shareholder returns [1]:

- ✓ **€975mn** to settle Vodafone financing
- ✓ **69%** share reduction [2]
- ✓ **12%** dividend yield (£1.62/share) [3]
- ✓ **€200mn** Share Buyback [2]

€200mn debt repayment:

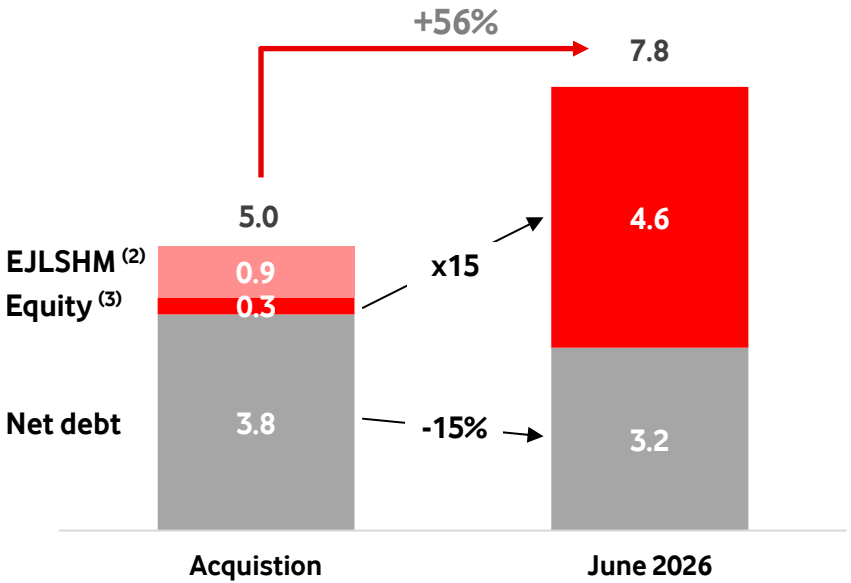
- ✓ **€3.2bn** FY 26 net debt [4]

(1): Zegona will be announcing its new capital allocation and shareholder remuneration policy later this year.
(2): 10mn shares acquired through the share buyback programme, increasing the initial 69% share reduction to 70%.
(3): €1.8632/share equivalent to £1.62098 per share based on a EUR/GBP FX rate of 0.87.
(4): 2.38x Net debt / L2QA EBITDAaL.

Strong value creation but the company remains undervalued

Vodafone Spain's enterprise value [1]

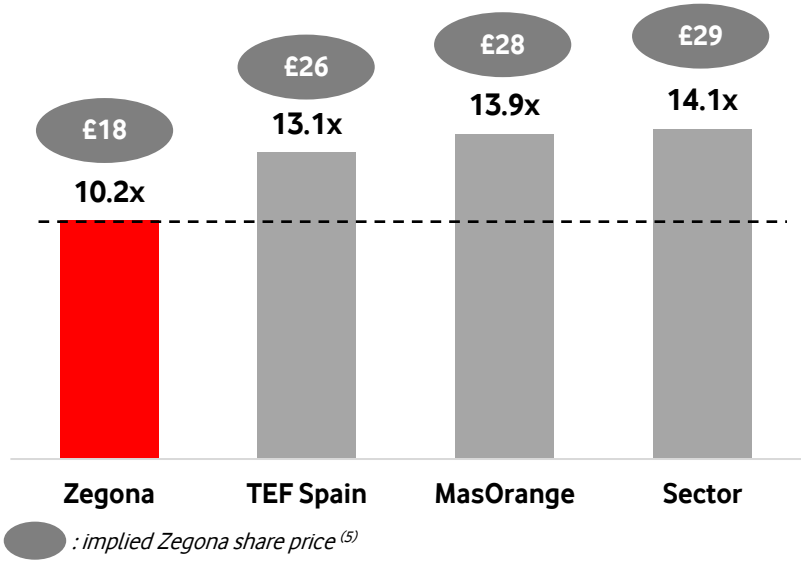
€bn



Benchmark valuation [4]

Entreprise Value / Operating Cash Flow (x)

Zegona trades at multiples significantly below its peers despite not paying tax and having declining interest costs



(1): Vodafone Spain is Zegona's only operating asset. Vodafone Spain's valuation implied from Zegona's market capitalisation.
(2): EJLSHM's equity was cancelled on January 7th as Vodafone Group's preference shares were repaid for a principal and accrued interest totalling €975mn.
(3): Free-float equity.
(4): Source: analysts' consensus; all operating cash flow figures as for the last twelve months ending in March 2026. Zegona's calculations done using €763mn FY26 OpCF, net debt of €3.2bn, 226.2mn shares and a 0.86 EURGBP exchange rate.
(5): Implied Zegona share price at the different EV/OpCF multiples (in GBP/share).

Transformation on track

1. FY 26 performance creates a solid foundation for future revenue growth
2. Business transformation drives margin expansion and strong cash flow generation
3. Net debt reduced to €3.2bn, leverage to 2.4x and declining interest costs
4. FibreCos deliver 100% FTTH network and €1.6bn returns to shareholders
5. Strong value creation but still significantly undervalued

Together we can

Operational & Financial key metrics

Vodafone Spain	Q1 25	Q2 25	Q3 25	Q4 25	FY 25	Q1 26	Q2 26	Q3 26	Q4 26	FY 26
Operational KPIs [1]										
EoP 000s										
Broadband lines	**2,534**	**2,534**	**2,540**	**2,563**	**2,563**	**2,570**	**2,587**	**2,590**	**2,591**	**2,591**
Mobile lines	**12,450**	**12,520**	**12,492**	**12,438**	**12,438**	**12,519**	**12,763**	**12,790**	**12,771**	**12,771**
o/w Contract	10,031	10,019	10,031	10,057	10,057	10,096	10,150	10,155	10,185	10,185
Financial KPIs [1]										
€mn										
Revenues	**916**	**903**	**913**	**897**	**3,629**	**895**	**895**	**923**	**915**	**3,628**
EBITDA	**413**	**427**	**431**	**428**	**1,699**	**442**	**474**	**444**	**505**	**1,865**
% revenues	45.0%	47.3%	47.2%	47.7%	46.8%	49.4%	53.0%	48.1%	55.2%	51.4%
EBITDAaL	**299**	**318**	**320**	**312**	**1,249**	**316**	**349**	**313**	**363**	**1,341**
% revenues	32.6%	35.3%	35.0%	34.8%	34.4%	35.3%	39.0%	34.0%	39.7%	37.0%
Capex	**158**	**144**	**145**	**178**	**625**	**115**	**139**	**138**	**186**	**578**
% revenues	17.3%	15.9%	15.9%	19.9%	17.2%	12.8%	15.5%	14.9%	20.4%	15.9%
EBITDAaL - Capex	**141**	**175**	**175**	**134**	**625**	**201**	**210**	**176**	**176**	**763**
% revenues	15.4%	19.4%	19.1%	15.0%	17.2%	22.4%	23.5%	19.0%	19.3%	21.0%

(1): Operational and financial KPIs do not include Finetwork.

Debt & interest cost

As of March 31st, 2026	Debt principal	Debt cost	Comments
€mn			
EUR Term Loan B	1,665	Euribor+2.25%	Repriced in January and €200mn repaid in March.
EUR Senior Notes[1]	1,320	6.750%	
USD Senior Notes[1],[2]	748	8.625%	
Gross Debt	**3,733**		
Cash	**519**		Assumes 2.0% interest is paid on cash.
Net Debt	**3,214**	**c230**	
Leases	**1,035**		
Net Debt / L2QA EBITDA	**2.24x**		
Net Debt / L2QA EBITDAaL	**2.38x**		

(1) : EUR and USD Senior Notes become callable in July 2026.
(2): USD debt is hedged to Euros. Euro amount shown in the table. EUR swapped coupon on the USD Senior Notes is 7.38%.